



FINANCE COMMITTEE

CITY COUNCIL

TUESDAY, FEBRUARY 16, 2010

CITY COUNCIL OFFICE

5:00 p.m.

Committee Members: F. Acosta, Chair; D. Reed, J. Waltman

- I. Monthly Review of Financial Statements**
- II. Update IT Strategic Plan**
- III. Update**
 - A. Collection of Delinquent Misc Fines & Fees**
 - B. Collection of Delinquent Trash and Recycling Fees**
- IV. Budget Modification Request**
 - A. Traffic Engineering & Liquid Fuels**
 - B. To be distributed on Monday**
- V. CIP Amendment (Tabled at 1-25 and 2-8 Regular Meetings)**
- VI. 2009 Bond Expenses/Costs**
- VII. Update - snow removal and associated costs (equipment, labor, overtime & supply overruns)**
- VIII. Operation and Implementation Plan for Ord. to Revoke Business Licenses**

IX. Stratified breakdown of the Recycling and Solid Waste Programs



CITY COUNCIL

Finance Committee

Meeting Report Monday, December 7, 2009

Committee Members Attending: J. Waltman, M. Baez

Others Attending: V. Spencer, C. Younger, R. Hottenstein, D. Cituk, L. Kelleher, C. Geffken, C. Weidel, D. Reed, F. Acosta, E. Schlegel

Delinquent Recycling & Solid Waste Collection

Solid Waste Manager Frank Denbowski introduced Michelle Portnoff and her associate Jason Leining who are working to collect delinquent Recycling and Solid Waste fees. Ms. Portnoff distributed handouts pertaining to the collection process for solid waste, recycling and property taxes.

Ms. Portnoff stated that \$180,000 has been collected from the initial notice sent on October 20th; representing approximately 12.1% of the total outstanding (6173 files equaling \$1,655,721). She explained the type of account that could be considered as a hardship. She predicted that \$200,000 will be collected before the end of 2009 and estimated that \$400,000 will be collected at the conclusion of 2010.

Ms. Portnoff stated that she examined the solid waste and recycling delinquencies against the property tax cases in collection and found that the two are unrelated.

Mr. Denbowski noted the progress made in a short time and explained that the program applies a level of fairness and compassion. He also noted that customers are able to go on payment plans and apply for hardship.

Mr. Waltman inquired about the time span of the delinquent accounts. Mr. Denbowski stated that the delinquencies cover multiple years.

Mr. Waltman inquired if the City stops collection when the account becomes delinquent. Mr. Denbowski stated that as recycling is mandated by the State, the City cannot stop collecting when the account becomes delinquent. He also stated that trash collection ceases after the account is 30 days past due. The customer then has 30 days to submit a contract with a private trash hauler. If the documentation is not submitted a citation is issued.

Mr. Waltman inquired about the City's receipt of the collected fees. Ms. Portnoff replied that the funds are electronically transferred after they are collected. Mr. Waltman requested more of a breakdown. Ms. Portnoff replied that the collection fees are added on top of the delinquent fees. When partial payments are made, the collection fees are retained first, followed by the penalty, the interest and the balance.

Mr. Denbowski explained that the billing periods are being adjusted so the bills will be mailed out at the beginning of the year which will push the payment to the beginning of the annual cycle, rather than midway through the cycle.

Ms. Portnoff expressed the belief that the Reading program is the best and fairest she has seen. She noted the need to begin to apply interest to the uncollected fee as soon as the account goes delinquent rather than after the delinquency is liened.

Mr. Waltman stated that for rental properties and other applicable businesses, delinquencies could dovetail with the revocation of the business license. He explained that Council is considering an ordinance that would allow the revocation of the business license, allowing the City to shut the business down, under certain circumstances.

Mr. Waltman inquired about the Recycling and Solid Waste fund at year end. Mr. Geffken replied that a program surplus is expected this year; however, other years ended in a deficit.

Recycling and Solid Waste Fee Ordinance

The ordinance to increase the solid waste and recycling fees was distributed. The ordinance proposed will increase the recycling fee to \$86.33 (\$60.93 current rate) and increase the solid waste fee to \$212.65 (\$203 current rate).

Mr. Hottenstein explained that the recycling and solid waste programs are separate, not combined. The cost for each program is based on the cost to run the program. He added that the recycling fee also covers the cost of yard waste collection.

There was a discussion on the need to find an improved model at a reduced cost. Mr.

Denbowski stated that the proposed increases are similar to that in the surrounding communities.

Mr. Waltman requested a stratified breakdown of the recycling and solid waste programs.

Zoning Fee Increase

Mr. Hottenstein stated that the ordinance to increase the zoning fees will be introduced on Monday, December 14th. The proposed fee increases are the same as that presented by Ms. Oehler in October.

The members of the Public Safety Committee and Chief Heim arrived at the meeting.

Business License Revocation

Mr. Waltman called the Committee's attention to the ordinance prepared by the Solicitor, which provides improved control and coordination over detrimental external factors created by some businesses. He explained that this ordinance would allow businesses who chose to ignore certain regulations, requirements and laws to be shut down. He stated that this ordinance would end the cat and mouse game. He used the Bistro Bar as an example as this bar is in violation of various LCB regulations but keeps appealing, which prevents them from being closed down under LCB regulations. Another good example of a detrimental business is the Whipping Post that appealed their LCB violations repeatedly for years and was allowed to remain operational during the appeal process.

Ms. Goodman-Hinnershitz expressed the belief that this ordinance will increase public health and safety. She requested additional information on monitoring and compliance.

Mr. Spencer inquired if similar ordinances are used in other municipalities. Ms. Kelleher stated that similar ordinances are used in Harrisburg and York. She added that the Solicitor modeled this ordinance after the one used in Philadelphia.

Ms. Weidel explained the conflict between this ordinance and the need to generate revenue through business taxes. She also expressed the belief that if businesses are closed down at one location they will relocate in another area.

Mr. Waltman asked the Solicitor if it is illegal for a business to operate without a business license. Mr. Younger stated that businesses are required to obtain a business license.

Mr. Waltman explained the need to slap those who refuse to comply with State and local laws and regulations. This application would only shut down those under certain

circumstances. He noted that shutting down some businesses would effectively show others the result of noncompliance.

Mr. Marmarou agreed that this ordinance would be an effective tool.

Chief Heim stated that currently the Police do not have the ability to shut businesses down. However, under this ordinance officers would have more ability.

Mr. Sterner agreed with the terms of the ordinance and the need for businesses to comply with various regulations. He suggested that a revocation or suspension for a period of time would be a positive step.

Mr. Spencer stated that the City already has a difficult time making various businesses obtain a business license. He suggested that holding the ax of revocation may further drive businesses underground.

Mr. Waltman expressed the belief that those who refuse to comply with regulations should be punished.

Mr. Waltman inquired who can currently shut businesses down. He inquired about the Administration's ability to deliver under the terms of this ordinance.

Ms. Weidel explained the Tax Office's work to find unlicensed businesses and take those who refuse to comply to court.

Mr. Waltman and Ms. Goodman-Hinnershitz requested an operation plan for the implementation of the ordinance.

Budget Referendum

Ms. Kelleher reminded everyone that the Committee referred the issue pertaining to changing the Charter language requiring that the Mayor's originally proposed budget goes into effect if Council does not adopt a budget by December 15th of the calendar year to the Legislative Aide Committee.

Ms. Kelleher explained that the Legislative Aide Committee reviewed and considered this issue for many months. She stated that some members of the Committee also serve State Representatives and brought their knowledge of State budget issues and problems. They also met with the Charter Board to obtain their input from a Charter perspective. After months of consideration they decided that the safest course would be for the current budget to stay in place if Council fails to adopt a new budget by December 15th of the calendar year.

Ms. Kelleher stated that the Legislative Aide Committee explained that the current budget is most likely a budget that is agreed to by the Mayor and Council and is funded through tax and position ordinances approved by both the Mayor and Council. They believe that if the Mayor's originally approved budget is put in place the revenues in that budget may not agree with the approved or failed tax and position ordinances; therefore creating the danger of a very imbalanced budget, with no chance of generating the necessary revenues to support the programs and goals in the proposed budget.

Mr. Waltman noted the need for Council to consider this issue further. He expressed the belief that this application could remove the calendar games that various Administrations have played. He stated that it would be easier to adjust and reach compromise with the Mayor on the current year budget to meet the goals of the next year than it would be to adjust and reach compromise on the Mayor's originally proposed budget for the next calendar year.

Ms. Goodman-Hinnershitz questioned if this proposed amendment would change the balance of power between the Mayor and Council.

Mr. Waltman also noted the need to consider an amendment to either the Charter or the Administrative Code that would eliminate the use of one time funding sources in the proposed budget, perhaps set by a percentage.

The issue was referred to the February Finance Committee meeting.

2010 Budget & Layoffs

Mr. Geffken distributed handouts showing the effect of the collective bargaining salary increases and the effect of the unimplemented payroll lag, which will increase layoffs by 13 positions (1 management position, 7-AFSCME positions, 5-FOP positions and 0-IAFF positions). Providing salary increases to the collective bargaining units and the lack of a payroll lag will create the need to make adjustments valued at \$2,389,340. He stated that only the two (2) AFSCME units (rank and file and First Level) agreed to the payroll lag.

Mr. Hottenstein stated that in addition to the layoffs, the following additional adjustments will be made:

- \$90,000 reduction in overtime for FOP, EMS and Fire (collectively)
- Management salary reduction of 2.5% for 2010 (all exempt personnel)
- Revenue from asset sales (unneeded equipment) projected at \$575,000
- Additional revenue from Enterprise and Authorities at \$650,000
- Reduction in Library funding by \$100,000 (will be covered by the allocation from

the United Way)

- Reduction in BCTV funding by \$25,000
- Retaining the Mayor's Assistant but seeking funding to cover the \$71,000 cost through grant or private sources

These adjustments will leave a projected fund balance of +\$736.

Mr. Cituk inquired if the asset sale will include park properties or City owned land. Mr. Hottenstein stated that the asset sale will include only unneeded equipment such as Public Works trucks, fire trucks, etc.

Mr. Schlegel inquired about starting a program to sell advertising space on city vehicles. Ms. Kelleher and Mr. Hottenstein stated that the City attempted this program approximately three (3) years ago. Given the economic condition of the Country this program was largely unsuccessful.

Mr. Schlegel requested that the Library funding be restored to \$200,000. Mr. Waltman agreed in part and noted the need to provide the Library with the time to seek partners to cover the gap.

Ms. Goodman-Hinnershitz noted that good partners have stepped up to assist the City during this financial crisis. She added that in addition to the local reduction in Library funding, the State is also reducing the Library allocation by \$200,000.

Mr. Hottenstein was asked to have the Library present a report on the affect of the local and State reductions.

Mr. Sterner expressed the belief that the layoff of the Recreation Superintendent will have a detrimental impact on the City's recreation programming at 3rd and Spruce. He also asked the Administration to explore the possibility of outsourcing fire services. Mr. Hottenstein stated that fire services in the Midwestern states are outsourced and he promised to explore this issue.

Mr. Hottenstein and Mr. Geffken noted the willingness of the two (2) AFSCME units to openly compromise and cooperate.

The group discussed the impact of laying off the Recreation Superintendent.

Mr. Spencer stated that officers separating through the DROP program through the 2010 calendar year will allow the City to bring back laid off police officers. Mr. Hottenstein reported that 68 positions and 46 employees are involved in the proposed layoff.

Mr. Geffken stated that the updated budget will be distributed on Monday, December 14th.

Ms. Baez moved, seconded by Mr. Waltman, to adjourn the Finance Committee meeting.

Respectfully submitted by Linda A. Kelleher CMC, City Clerk

FOLLOW-UP ISSUES

- Operation and Implementation Plan for Ord. to Revoke Business Licenses
- Stratified breakdown of the Recycling and Solid Waste Programs
- Charter Referendum re amendment to put the current year budget in place for the following year if Council fails to adopt a new budget by December 15th of each year.
- Amendments to the 2010 Budget and the Position Ordinance (to reflect the layoffs and add the part-time, temporary and seasonal employees)
- Fire Civil Service Update
- Monthly Finance Reports

APPROPRIATIONS FROM VARIOUS PW BUDGETS AND POTENTIAL CHANGES

TRAFFIC ENG

	FROM	AMOUNT	TO	AMOUNT
A)	01-07-24-4412/ Maint/Repair Signs	-30,000	01-07-24-4409/ Maint/Repair Street Lighting	+30,000
B)	01-07-24-4000/ Traffic Eng Salaries	-46,313	01-07-52-4000/ Highways Salaries	+46,313
	01-07-24-4006/ Traffic Eng Overtime	-2,700	01-07-52-4006 Highways Overtime	+2,700
	01-07-24-4504/ Traffic Eng Uniforms	-750.00	01-07-52-4504/ Highways Uniforms	+750.00
	01-07-24-4900/ Traffic Eng Benefits	16,231.00	01-07-52-4900/ Highways Fringe Benefits	+16,231.00
	01-07-24-4913/ Traffic Eng Social Security	-3,662.00	01-07-52-4913/ Highways Social Security	+3,662.00

LIQUID FUELS

	FROM	AMOUNT	TO	AMOUNT
C)	35-07-00-4800/ Land/Land Improvements	-200,000	35-07-00-4803/ Vehicles	+200,000
D)	35-07-00-4216/ Contracted Services	-662,000	35-07-24-4102/ Street Lighting	+662,000
E)	35-07-00-4216/ Contracted Services	-78,000	35-07-24-4409/ Maint/Repair Street Lighting	+78,000

BILL NO. _____ 2010

AN ORDINANCE

AN ORDINANCE AMENDING THE FY 2006-2012 CAPITAL IMPROVEMENTS PLAN FOR THE CITY OF READING.

SECTION 1. The City Council amends the FY 2006-2012 Capital Improvement Program by eliminating the IT Hansen Dynamic Portal project budgeted at \$286,000.00 and adding Trillium..... at a project budget of \$206,000.00. The FY 2006-2012 CIP be further amended by adding a roof replacement to the 3rd and Spruce Garage at a project budget of \$50,000.00

SECTION 2. The City Council amends the FY 2006-2012 Capital Improvement Program for a new program total of \$17,529,151.00 in debt funding.

SECTION 3. The proposed amendments are set forth in Exhibit A, as attached hereto and made a part hereof.

SECTION 4. This ordinance shall become effective ten (10) days after its adoption, in accordance with Section 221 of the City of Reading Home Rule Charter.

Enacted _____, 2010

President of Council

Attest:

City Clerk

EXHIBIT A

**CITY OF REAL ESTATE
CAPITAL IMPROVEMENTS PROGRAM
FY 2006 - FY 2007**

PROJECT	YEAR	PROJ. COST	DEBT FINANCING	EXPENDITURES TO DATE	BALANCE	AMENDMENT	NEW BUDGET	STATUS
2006								
FIRE REPLACE RESCUE 1	2006	\$450,000.00	\$450,000.00	\$462,441.00	(\$12,441.00)	\$12,441.00	\$462,441.00	COMPL
IT DISASTER RECOVERY	2006	\$1,250,000.00	\$1,250,000.00	\$1,252,025.00	(\$2,025.00)	\$2,025.00	\$1,252,025.00	COMPL
IT Uninterrupted Power Source	2006	\$67,000.00	\$67,000.00	\$16,900.00	\$50,100.00	\$0.00	\$67,000.00	PROG
IT PURCHASE GIS SYSTEM FOR CITYWIDE*	2006	\$3,000,000.00	\$750,000.00	\$91,779.00	\$658,221.00	(\$568,221.00)	\$181,779.00	PROG
FIRE BUILD OAKBROOK FIRE STATION	2006	\$1,500,000.00	\$1,500,000.00	\$428,058.00	\$1,071,942.00	\$2,000,000.00	\$3,500,000.00	PROG
POLICE RANGE CLASSROOM ADDITION	2006	\$52,000.00	\$52,000.00	\$0.00	\$52,000.00	\$200,000.00	\$252,000.00	PROG
PW PUBLIC PROPERTY CITY HALL ROOF	2006	\$100,000.00	\$100,000.00	\$7,000.00	\$93,000.00	\$0.00	\$100,000.00	PROG
Penn Street Bridge Lighting Repairs	2006	\$87,000.00	\$87,000.00	\$0.00	\$87,000.00	\$0.00	\$87,000.00	PROG
PW HIGHWAYS SALT BRINE EQUIPMENT	2006	\$50,000.00	\$50,000.00	\$33,393.00	\$16,607.00	(\$16,607.00)	\$33,393.00	COMPL
LIBRARY NORTHWEST BRANCH REPAIRS	2007	\$60,000.00	\$60,000.00	\$17,000.00	\$43,000.00	\$0.00	\$60,000.00	PROG
POLICE EVIDENCE ROOM EXPANSION	2006	\$200,000.00	\$200,000.00	\$10,472.00	\$189,528.00	\$50,000.00	\$250,000.00	PROG
PUBLIC PROPERTY STADIUM HIGH MAST REPLACEMENT	2006	\$152,000.00	\$152,000.00	\$115,290.00	\$36,710.00	(\$36,710.00)	\$115,290.00	COMPL
PW RECREATION BAER PARK PLAYGROUND RENOVATION	2006	\$100,000.00	\$50,000.00	\$3,975.00	\$46,025.00	\$0.00	\$50,000.00	PROG
IT AC Unit	2006	\$100,000.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	COMPL
TOTAL		\$7,168,000.00	\$4,868,000.00	\$2,538,333.00	\$2,329,667	\$1,642,928	\$6,510,928.00	
2007								
FIRE REPLACE ENGINE 14	2007	\$475,000.00	\$475,000.00	\$473,538.00	\$1,462.00	(\$1,462.00)	\$473,538.00	COMPL
POLICE Downtown Camera Network	2007	\$1,785,000.00	\$390,000.00	\$91,560.00	\$298,440.00	\$0.00	\$390,000.00	

									PROG
LIBRARY MAIN BRANCH RENOVATION	2007	\$140,000.00	\$140,000.00	\$0.00	\$40,000.00	(\$100,000.00)	\$40,000.00		PROG
PW RECREATION CITY PARK RENOVATION	2007	\$1,050,000.00	\$1,500,000.00	\$49,504.00	\$1,450,496.00	\$0.00	\$1,500,000.00		COMPL
PW HIGHWAYS TRASH COMPACTOR TRUCK	2007	\$120,000.00	\$120,000.00	\$103,394.00	\$16,606.00	(\$16,606.00)	\$103,394.00		COMPL
PW PUBLIC PROPERTY BANDSHELL REHABILITATION	2007	\$80,000.00	\$80,000.00	\$45,337.00	\$34,663.00	\$0.00	\$80,000.00		PROG
PW PUBLIC PROPERTY Pagoda Renovations	2007	\$1,443,900.00	\$1,443,900.00	\$100,468.00	\$343,432.00	\$0.00	\$1,443,900.00		PROG
PW HIGHWAYS DUMP TRUCK	2007	\$110,000.00	\$110,000.00	\$64,615.00	\$45,385.00	(\$64,615.00)	\$45,385.00		COMPL
PW RECREATION BAER PARK PLAYGROUND RENOVATION	2007	\$100,000.00	\$50,000.00	\$3,975.00	\$46,025.00	\$0.00	\$50,000.00		PROG
PW RECREATION Hillside Playground Renovation	2007	\$70,000.00	\$60,000.00	\$2,230.00	\$0.00	\$0.00	\$0.00		COMPL
PW SKYLINE DRIVE WALL REPAIR	2007	\$171,500.00	\$171,500.00	\$0.00	\$171,500.00	\$0.00	\$171,500.00		PROG
PW TRAFFIC ENGINEERING BUCKET TRUCK	2007	\$70,000.00	\$70,000.00	\$21,740.00	\$48,260.00	(\$48,260.00)	\$21,740.00		COMPL
PW RECREATION SCHLEGEL PARK POOL REPLASTER/TILE	2007	\$150,000.00	\$150,000.00	\$202,100.00	(\$52,100.00)	\$52,100.00	\$202,100.00		COMPL
PW TRAFFIC ENGINEERING HANDICAP RAMPS	2007	\$50,000.00	(\$50,000.00)	\$0.00	\$0.00	(\$50,000.00)	\$0.00		
PW PUBLIC PROPERTY 6 & PENN COURTYARD UPGRADE	2007	\$120,000.00	\$120,000.00	\$0.00	\$12,000.00	\$0.00	\$120,000.00		PROG
PW PUBLIC PROPERTY ATHLETIC FIELD LIGHTING	2007	\$50,000.00	(\$50,000.00)	\$0.00	\$0.00	(\$50,000.00)	\$0.00		
PW PARKS City Park Pond Remediation & Water Feature	2007	\$230,000.00	(\$230,000.00)	\$0.00	\$0.00	(\$230,000.00)	\$0.00		
PW FLEET GARAGE OVERHEAD LUBRICATION SYSTEM	2007	\$114,666.00	\$114,666.00	\$0.00	\$114,666.00	\$0.00	\$114,666.00		PROG
TOTAL		\$6,330,066.00	\$4,665,066.00	\$1,158,461	\$2,570,835	(\$508,843)	\$4,756,223.00		
2008									
FIRE BUILD PENN STREET FIRE STATION	2008	\$2,500,000.00	\$2,500,000.00	\$0.00	\$2,500,000.00	(\$2,500,000.00)	\$0.00		DEL
PUBLIC PROPERTY STADIUM FIELD LIGHTING UPGRADES	2007	\$60,000.00	\$60,000.00	\$0.00	\$60,000.00	\$0.00	\$60,000.00		PROG
PW PUBLIC PROPERTY STADIUM HIGH MAST PAINTING	2007	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$50,000.00		PROG
PW PUBLIC PROPERTY CITY HALL BRASS RESTORATION	2007	\$75,000.00	\$75,000.00	\$0.00	\$75,000.00	(\$75,000.00)	\$0.00		DEL
CD OUTDOOR FURNISHINGS	2007	\$60,000.00	\$60,000.00	\$0.00	\$60,000.00	(\$60,000.00)	\$0.00		DEL
RECREATION 3rd & SPRING PLAYGROUND RENOVATION	2008	\$160,000.00	(\$80,000.00)	\$0.00	\$0.00	(\$80,000.00)	\$0.00		

PW RECREATION BAER PARK FIELD HOUSE RENOVATION	2008	\$100,000.00	(\$50,000.00)	\$0.00	\$0.00	(\$50,000.00)	\$0.00	
IT Hardware	2008	\$126,000.00	\$126,000.00	\$0.00	\$126,000.00	\$0.00	\$126,000.00	PROG
PW RECREATION Angelica Nature Center	2008	\$1,000,000.00	\$1,000,000.00	\$0.00	\$1,000,000.00	\$0.00	\$1,000,000.00	
IT Software	2008	\$365,000.00	\$365,000.00	\$0.00	\$365,000.00	\$0.00	\$365,000.00	PROG
HR SECURITY City Hall	2008	\$30,600.00	\$30,600.00	\$0.00	\$30,600.00	(\$30,600.00)	\$0.00	DEL
PLANNING Green Roof for City Hall	2008	\$336,000.00	\$336,000.00	\$0.00	\$336,000.00	(\$336,000.00)	\$0.00	DEL
PW PARKS Duryea Drive Guard Rails	2009	\$230,000.00	\$230,000.00	\$0.00	\$230,000.00	\$0.00	\$230,000.00	PROG
COUNCIL MULTIMEDIA UPGRADE Council Chambers	2008	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$50,000.00	
TOTAL		\$5,142,600.00	\$4,752,600.00	\$0.00	\$4,882,600.00	(\$3,131,600.00)	\$1,881,000.00	
2009								
PW HIGHWAYS FRONT END LOADER	2008	\$175,000.00	\$175,000.00	\$0.00	\$175,000.00	\$0.00	\$175,000.00	
PW HIGHWAYS STREET SWEEPERS	2007	\$300,000.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$300,000.00	
PW FLEET BIG TRUCK LIFT	2008	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	(\$50,000.00)	\$0.00	DEL
PW TRAFFIC ENGINEERING HANDICAP RAMPS	2007	\$50,000.00	(\$50,000.00)	\$0.00	\$0.00	(\$50,000.00)	\$0.00	
FIRE BUILD NEW HAMPDEN/MARION FIRE STATION	2009	\$2,500,000.00	\$2,500,000.00	\$0.00	\$2,500,000.00	(\$2,500,000.00)	\$0.00	DEL
RECREATION NORTHMONT PLAYGROUND RENOVATION	2009	\$160,000.00	(\$80,000.00)	\$0.00	\$0.00	(\$80,000.00)	\$0.00	
MAYORS OFFCIE First Energy Stadium Repair	2009	\$10,000,000.00	\$1,300,000.00	\$0.00	\$1,750,000.00	\$450,000.00	\$1,750,000.00	PROG
PW STREETS Bridge Repair	2009	\$450,000.00	\$450,000.00	\$0.00	\$450,000.00	\$0.00	\$450,000.00	
PW PARKS City Hall Improvements	2009	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	\$0.00	\$150,000.00	
PW STEETS Main Street Infrastructure Improvements	2009	\$1,500,000.00	\$200,000.00	\$0.00	\$200,000.00	\$0.00	\$200,000.00	
TOTAL		\$15,335,000.00	\$4,995,000.00	\$0	\$5,575,000	(\$2,230,000)	\$3,025,000.00	
2010								
CED African American Museum Site Preparation	2007	\$6,170,000.00	\$500,000.00	\$0.00	\$500,000.00	\$0.00	\$500,000.00	
LIBRARY SOUTHEAST BRANCH REPAIRS	2008	\$70,000.00	\$70,000.00	\$0.00	\$70,000.00	\$0.00	\$70,000.00	PROG
CED ALLEY AND ROW IMPROVEMENTS	2008	\$250,000.00	\$200,000.00	\$0.00	\$200,000.00	(\$200,000.00)	\$0.00	DEL
PW PUBLIC PROPERTY ATHLETIC FACILITIES LIGHTING	2008	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	(\$50,000.00)	\$0.00	DEL
PW TRAFFIC ENGINEERING HANDICAP RAMPS	2008	\$50,000.00	(\$50,000.00)	\$0.00	\$0.00	(\$50,000.00)	\$0.00	

PW PARKS FRONT END LOADER	2009	\$120,000.00	\$120,000.00	\$0.00	\$120,000.00	(\$120,000.00)	\$0.00	DEL
PW HIGHWAYS STREET SWEEPERS	2009	\$300,000.00	\$300,000.00	\$0.00	\$300,000.00	(\$300,000.00)	\$0.00	DEL
LIBRARY MAIN BRANCH EXPANSION	2010	\$8,000,000.00	\$2,000,000.00	\$0.00	\$2,000,000.00	(\$2,000,000.00)	\$0.00	DEL
RECREATION KEFFER PARK FIELD HOUSE RENOVATION	2008	\$100,000.00	\$40,000.00	\$0.00	\$0.00	\$40,000.00	\$0.00	
IT Trillium Portal	2010	\$206,000.00	\$206,000.00	\$0.00	\$286,000.00	(\$80,000.00)	\$206,000.00	PROG
PW STREETS River Road Extension	2010	\$2,000,000.00	\$400,000.00	\$0.00	\$400,000.00	\$0.00	\$400,000.00	
PW PUBLIC PROPERTY 3RD AND SPRUCE GARAGE	2010	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	
TOTAL		\$17,366,000.00	\$3,886,000.00	\$0	\$3,976,000	(\$2,710,000)	\$1,176,000.00	

2011								
PW HIGHWAYS STREET SWEEPERS	2010	\$300,000.00	\$300,000.00	\$0.00	\$300,000.00	(\$300,000.00)	\$0.00	DEL
PW PARKS GROUNDMASTER TRACTOR	2010	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$50,000.00	
LIBRARY New NW Branch	2011	\$1,800,000.00	\$1,800,000.00	\$0.00	\$1,800,000.00	(\$1,800,000.00)	\$0.00	DEL
PW PUBLIC PROPERTY ATHLETIC FACILITIES LIGHTING	2010	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	(\$50,000.00)	\$0.00	DEL
LIBRARY NORTHEAST BRANCH REPAIRS	2009	\$70,000.00	\$70,000.00	\$0.00	\$70,000.00	\$0.00	\$70,000.00	
PW TRAFFIC ENGINEERING HANDICAP RAMPS	2008	\$50,000.00	(\$50,000.00)	\$0.00	\$0.00	(\$50,000.00)	\$0.00	
PW TRAFFIC ENGINEERING HANDICAP RAMPS	2008	\$50,000.00	(\$50,000.00)	\$0.00	\$0.00	(\$50,000.00)	\$0.00	
CD/PLANNING Whitewater Park	2007	\$522,810.00	\$525,000.00	\$0.00	\$525,000.00	(\$525,000.00)	\$0.00	DEL
RECREATION PENDORA PARK FIELD HOUSE RENOVATION	2008	\$200,000.00	(\$100,000.00)	\$0.00	\$0.00	(\$100,000.00)	\$0.00	
LIBRARY BOOK MOBILE REPLACEMENT	2010	\$120,000.00	\$120,000.00	\$0.00	\$120,000.00	(\$120,000.00)	\$0.00	
CED ALLEY AND ROW IMPROVEMENTS	2009	\$250,000.00	\$250,000.00	\$0.00	\$250,000.00	(\$250,000.00)	\$0.00	DEL
CED ALLEY AND ROW IMPROVEMENTS	2010	\$250,000.00	\$250,000.00	\$0.00	\$250,000.00	(\$250,000.00)	\$0.00	DEL
PUBLIC PROPERTY STADIUM FIELD LIGHTING UPGRADES	2010	\$60,000.00	\$60,000.00	\$0.00	\$60,000.00	\$0.00	\$60,000.00	
TOTAL		\$3,772,810.00	\$3,275,000.00	\$0	\$3,475,000	(\$3,495,000)	\$180,000.00	

Total CIP		\$55,114,476.00	\$26,441,666.00	\$3,696,794	\$22,809,102	(\$10,432,515)	\$17,529,151.00	
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The estimated schedule for the drawing down of funds for the remaining four years of the CIP is as follows:

Approximately \$13.2 million remains in eligible CIP projects.
The City of Reading would expend approximately \$3.3 million per year from the beginning of 2009 to the completion of the last CIP projects which are scheduled for 2011.
This annual expenditure translates into a monthly expenditure of approximately \$275,000 or approximately \$1.65 million every six months. While the CIP project list concludes in 2011 it is expected final completion of all projects would not occur until 2012.

Notes:

1. The stadium high mast replacement project is proposed to remain unscheduled until final determination of whether to renovate or re-locate Municipal Stadium is made.
2. Although street paving is budgeted every year, the magnitude of the effort is beyond the City's financial capacity, thus proposing State and Federal funding. The project

could be debt financed, but the life of a road is less than 10 years making it a poor candidate for such funding.

n Street Improvements match will be drawn over a period of 5 years