

CITY of READING

GENERAL FUND FINANCIAL REVIEW SUMMARY

May 2015

The attached files are the General Fund results year to date through May of 2015. The documents include the statement of activities (income statement), full year projection, year-end cash flow/balance position, revenue by line item and contingency usage. For comparison purposes, prior year income statement results are also included.

OVERVIEW:

Five months, 41.7% of the full year, is completed. On a cash basis, the month's year to date surplus/deficit generates a surplus of \$12,509,218. This result does not include the City's full year pension MMO (minimum municipal obligation) of \$13,204,536 (General Fund only) nor the State Pension contribution of \$3,200,000. If 41.7% of these activities are recognized this month, the reported surplus would decrease to a surplus of \$8,337,326. The full year projection remains to attain a balanced budget.

Revenues:

Please review both the attached summary and detail revenue line items for differences between actual and budget. With five months of fiscal year reported, full year projection remains as planned. This year's budget includes an increase of \$3,068,558 from the Reading Parking Authority. This increase has not yet been realized. The revenue shortfall through May for this line item is \$1,612,151 which should be redeemed during the remainder of the year.

Expenditures:

As with revenues, please review the attached summary expenditure line items for differences between actual and budget. Also, full year projection remains as planned. Since Police and Fire 2015 spending budgets consume 71% of General Fund operating budget before debt and fees, these two lines items are significant to monitor.

2015 Full Year Projection:

Maintain plan.

Cash Flow:

This month's ending cash and investment positions are \$32,708,886 (\$21,621,046 cash and \$11,087,840 investment) compared to last year's total of \$27,297,594 (\$26,213,944 cash and \$1,083,650 investment). The General Fund has not provided any loans to other funds this year.

2015 Contingency Usage:

The budget is \$1,142,550 unspecified and \$1,200,000 specified, totaling \$2,342,550. The use of this budget requires council's approval. See Contingency schedule of usage which includes \$75,000 for property demolition related to fire on East Laurel Street.

2015 Debt Refinancing:

In April, the City refinanced the following bonds: 2003 (used to finance public works facility), 2006 (used to finance pension), and 2008 (used to finance actuarial liquidity of employee pension) with Series 2015 A&B bonds issued \$54,025,000, providing an estimated savings of \$2.1 million over the life of the bonds. This refinancing satisfied initiatives DS01, DS02 and DS03 of the Amended Act 47 Recovery Plan.

City's Bond Rating by Moody's:

Baa1 (low medium grade) compared to a target of **Aaa** (prime).

Ten Year Debt Balance History:

In May, the City paid \$296,440.70 of principal on its General Fund loan balance.

2015 \$138,858,575.73 Projected

Current \$144,956,479.73	2010	\$169,000,544.88	2005	\$67,548,791.60
2014 \$145,252,920.43	2009	\$153,912,320.58		
2013 \$150,385,423.83	2008	\$139,256,420.98		
2012 \$156,136,322.53	2007	\$119,487,999.63		
2011 \$164,915,407.88	2006	\$121,374,949.50		

Headcount by Fund:

The general fund full time headcount ended 15 below plan, varying among divisions. The mix of headcount between public safety and non uniform is near plan.

	<u>Full Time</u>	<u>Part Time</u>	<u>vs. Plan FT</u>	<u>vs. Plan PT</u>
General	465	105	15 less than plan	24 less than plan
Shade	1	0	1 less than plan	ok to plan
Sewer	71	1	4 less than plan	4 less than plan
Solid Waste	17	3	1 less than plan	2 more than plan
HUD	6	0	2 less than plan	ok to plan
TOTAL	560	109	23 less than plan	26 less than plan

General:	<u>Actual FT</u>	<u>% of Total GF</u>	<u>Plan FT</u>	<u>% of Total of GF</u>
Police	187	40.2 %	194	40.4%
Fire	140	30.1 %	144	30.0%
Public Safety	327	70.3%	338	70.4%
Non Safety	138	29.7%	142	29.6%
Total	465	100.0%	480	100.0%

FIVE YEAR PROJECTION:

Page 10 and page 82 of the Amended Act 47 Recovery Plan illustrate the following fund balance usage and projected ending balance between 2015 and 2019. This plan is located on the City’s web site.

Year	Use of Fund Balance	Fund Balance
2015	0	20,260,181
2016	1,031,156	19,229,025
2017	3,145,368	16,083,657
2018	2,806,216	13,277,441
2019	4,527,521	8,749,920

NEW FINANCIAL DATA ACCESS FEATURE:

The City has implemented a solution, OPENGOV, to minimize the hurdles it faces when accessing and analyzing financial data. The OPENGOV platform assists directors and chiefs make data-driven decisions, foster productivity and increase collaboration. It aids finance administration by increasing budgeting and reporting efficiency, and supports elected officials by inviting transparency and govern with enhanced data insight. Currently, OPENGOV is available to the City’s management team and staff, council and PFM. It will eventually become available to all on the City’s web site.

May’s year to date results and transactions are available on OPENGOV.